



**Department of Defense OUSD(C)  
Financial Management Domain**

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# **DoD-Wide Approach to Funds Distribution**

**Presented by:  
Mr. James Blais  
Strategic Planning & Resourcing  
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# Strategic Goal

- **Realizing Transparency of Resource Data Throughout the Enterprise by:**
  - Establishing the proper authoritative resource data sources
  - Reducing data feeds
  - Creating a “commonality of language”

***Focus discussion on issues, not data!***

# What is This Approach?

- **A strategy to implement process change throughout the Department in how funds are distributed**
- **The logical next step to turn the concepts and ideas of the reengineered process into reality**

# Background

- **Business Process Reengineering (BPR)**
  - **Funds Distribution Working Group formed to reengineer the funds distribution process**
  - **Purpose of BPR was to:**
    - **Develop and maintain the planning and budgeting portions of the BEA by developing business process models and information exchanges**
    - **Not just model how we do business, but focus on ways to streamline the process to make it more efficient and robust**
  - **Constraints:**
    - **Team could make changes to any process steps controlled at OSD level and below**
    - **Could consider, but not change steps requiring external approval**

# Background

- **Process Modeling Nov 2003 – June 2004**
  - For “As Is,” modeled eight sub-processes
  - For “To Be,” modeled seven sub-processes
- **Highlights of “To Be”**
  - Combined Appropriation & Apportionment and Program Release Document sub-processes into Apportionment & Program/Funds Control
  - Clearly defined links to budget execution (funds control & CRA)
  - Redefined time limits & targets of agencies to distribute funds
  - Created a requirement to issue funding documents during a CR
  - Streamlines DD 1414, 1415, and 1416 reporting
  - Created a universal mechanism to distribute funds and program authority; rename FAD to Program/Funding Document (PFD)

# Where We Are Today

- **Current State**

- Process for the future has been modeled and linked to Enterprise Business Process Model (EBPM) in the BEA
- No action taken to implement BPR recommendations

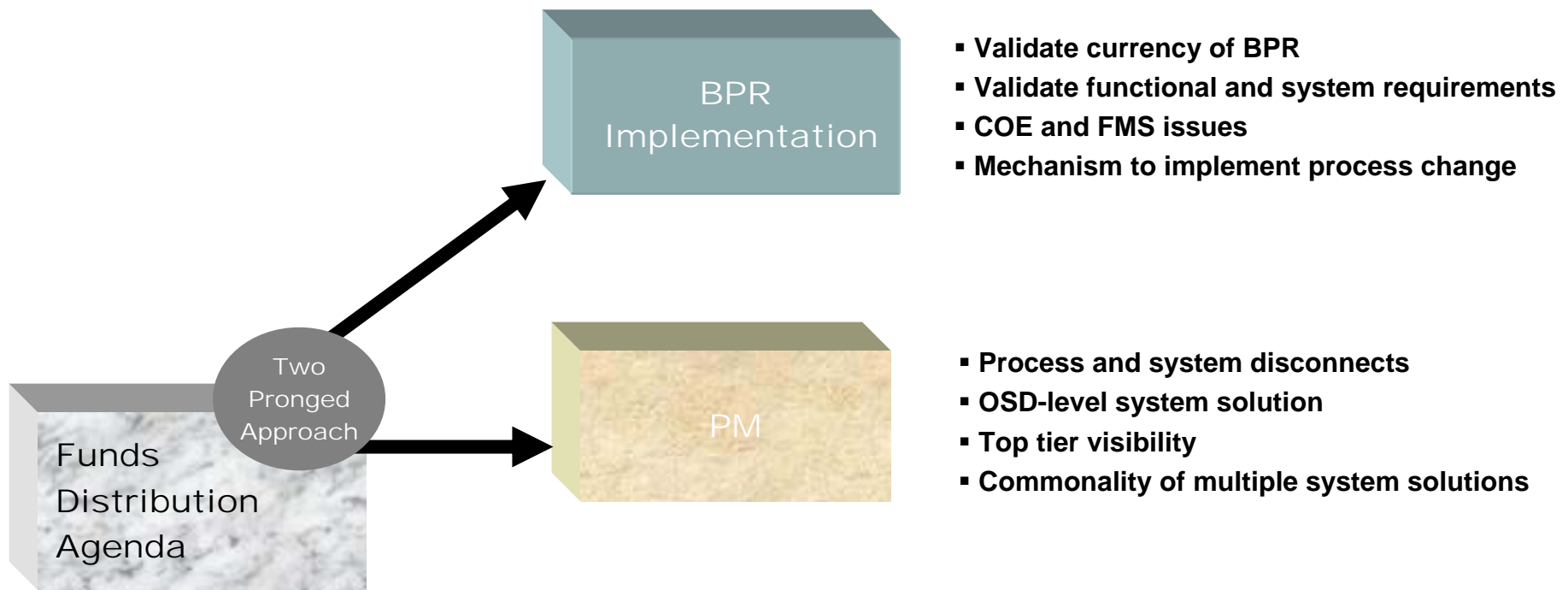
- **Next Steps**

- Need an implementation strategy for process change
- Need to address unique funds distribution processes not fully developed in the BPR
- Need a strategy for other funds distribution issues not addressed in the BPR

# Funds Distribution Strategy

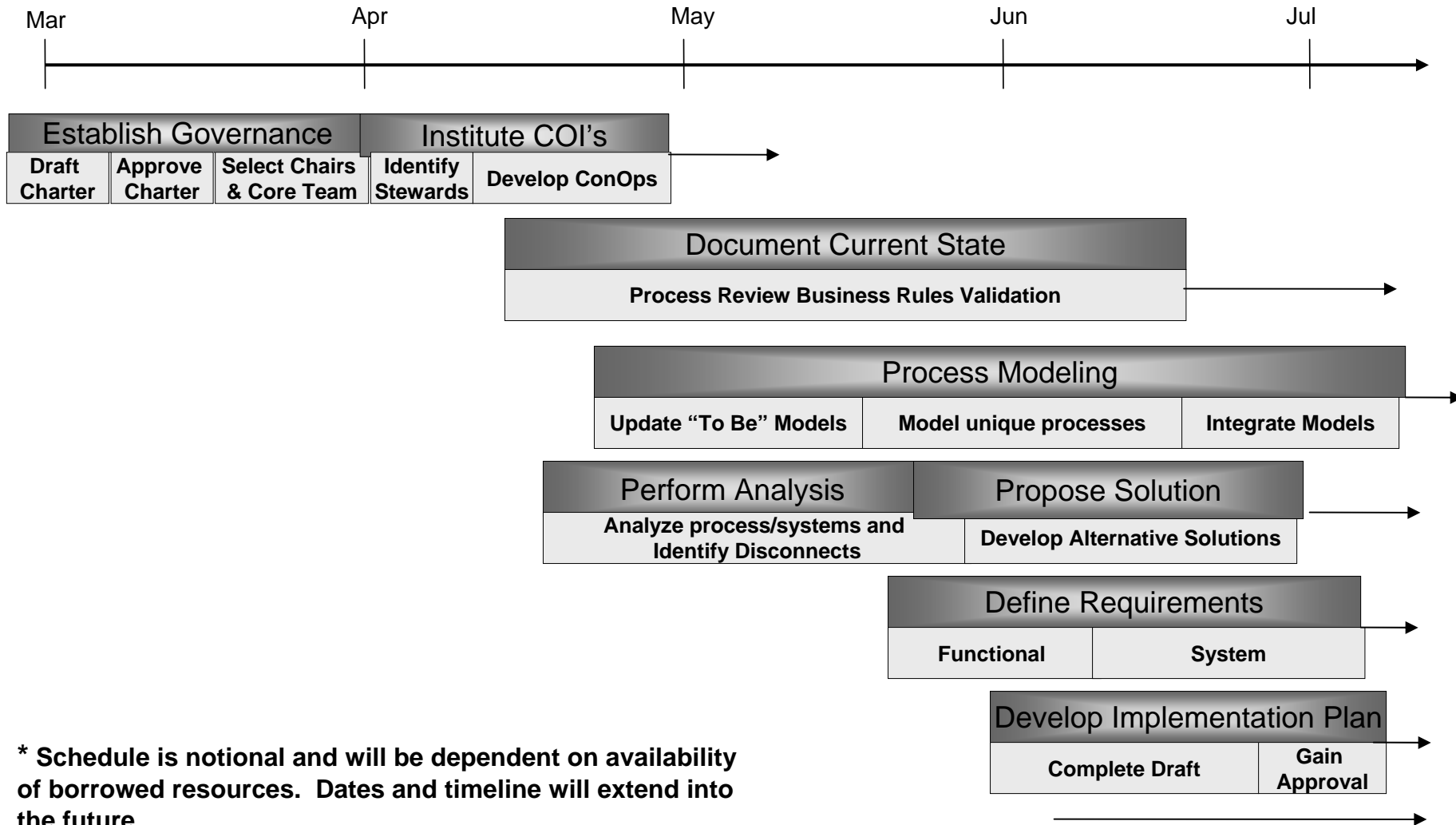
- **Two-pronged Approach**
  - **Process focus:**
    - **Verify the BPR “To Be” process models are still valid**
    - **Validate sufficiency of requirements and business rules**
    - **Define mechanism for implementing process improvements**
    - **Address unique process issues (Corps of Engineers and Foreign Military Sales)**
  - **System focus:**
    - **Identification of process and system disconnects**
    - **Assessment of OSD-level system solution options**
    - **Top tier visibility of flow of funds (OSD to Components)**
    - **Commonality of multiple funds distribution solutions**

# Funds Distribution Approach





# Funds Distribution Roadmap Overview



# Wrap-Up

Questions or Comments?